

Profit Centre Groups	Director	Original Budget	Annual Budget	Profiled Budget to date	Actual to date	Variance	Adjusted Forecast Outturn	Forecast Variance	Non Discretionary Carry Forwards/provisions	Revised Forecast Variance	Proposed Transfer to reserves/provisions	Forecast Variance after proposed new reserves.
		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
200	Business Transformation	6,340	6,456	3,228	-2	-3,230	8,045	1,589		1,589	-1,427	162
100	Chief Executive	309	309	155	588	433	309	0		0		0
400	Children, Families & Schools (excluding schools)	38,925	37,985	18,992	18,553	-439	40,916	2,931		2,931		2,931
7800	Corporate Costs	14,713	14,587	7,293	6,626	-667	14,504	-83		-83		-83
700	Corporate Resources (Excluding 7800 Corporate Costs)	19,546	19,812	9,906	14,883	4,977	20,433	621		621	-52	569
500	SCH&H	46,651	46,651	23,326	24,353	1,027	51,478	4,827		4,827		4,827
600	Sustainable Communities	39,355	39,335	19,667	20,356	689	39,518	183		183		183
2002	Transitional Costs	0	4,600	2,300	4,023	1,723	4,600	0		0		0
	TOTAL Excluding Schools	165,839	169,735	84,867	89,380	4,513	179,803	10,068	0	10,068	-1,479	8,589
4600,4650, 4700, 4750, 4800, 4850,443430, 443520, 443530, 443540	Schools only	0	908	461	144	-317	908	0		0		0
	Total	165,839	170,643	85,328	89,524	4,196	180,711	10,068	0	10,068	-1,479	8,589

APPENDIX B

Children, Families & Learning Cash Limits as at the end of September 2009

Directorate		Version 1 SAP	August Cash Limit £'000	September Cash Limit £'000
Directorate	£'000	£'000	£'000	£'000
Children's Family & Learning				
Director of Children, Families & Learning	4000	-	565	793
Non School LSC and DSG			-	14,851
Specialist Services	4100		9,960	19,436
Policy, Planning & Commissioning	4200		16,366	9,773
Integrated Services	4300		3,158	7,253
Learning & School Support	4400		3,485	7,568
Leisure & Culture	4500		6,517	8,001
Schools (Net of ISB Related LSC & DSG)				919
Childrens Services			38,921	38,892
				38,891

General Fund	Original Budget	Slippage from 08/09	Other Adjustments	In Year Budget Adjustments	Current Budget Unapproved	Actual to Date	Forecast Outturn	Slippage to 10/11	Forecast Variance to Current Budget Unapproved	
Director	£000	£000	£000	£000	£000	£000	£000	£000	£000	%
Chief Executive	0	0	0	0	0	0	0	0	0	0%
Business Transformation	140	715	0	333	1,188	29	179	0	(1,009)	-85%
Children, Families & Learning (schools & non schools)	15,635	6,038	(2,489)	1,553	20,737	5,527	16,046	(5,103)	412	2%
Children, Families & Learning (leisure & culture)	8,739	373	100	121	9,333	257	3,387	(5,366)	(580)	-6%
SCH&H	4,225	8,226	158	0	12,609	1,888	7,401	(3,091)	(2,117)	-17%
Sustainable Communities	31,110	4,027	145	0	35,282	8,081	26,231	0	(9,051)	-26%
Corporate Resources	5,136	1,234	0	0	6,370	252	5,568	0	(802)	-13%
Less Assumed Slippage going forward	(15,000)	0	0	0	(15,000)	0	(1,440)	13,560	0	0%
Total Expenditure	49,985	20,613	(2,086)	2,007	70,519	16,034	57,372	0	(13,147)	
Grants & Contributions	(32,341)	(15,247)	2,466	(1,145)	(46,267)	(4,698)	(46,267)	0	0	0%
Revenue Contribution	(70)	0	0	0	(70)	0	(70)	0	0	0%
Borrowing	(8,787)	0	0	0	(8,787)	0	(8,787)	0	0	0%
Capital Receipts	(8,787)	0	0	0	(8,787)	0	(8,787)	0	0	0%
NET General Fund	0	5,366	380	862	6,608	11,336	(6,539)	0	(13,147)	

Housing Revenue Account	Original Budget	Slippage from 08/09	Other Adjustments	In Year Budget Adjustments	Current Budget Unapproved	Actual to Date	Forecast Outturn	Slippage to 10/11	Forecast Variance to Current Budget Unapproved	
Director	£000	£000	£000	£000	£000	£000	£000	£000	£000	%
SCH&H	5,686	(79)	0	0	5,607	782	5,686	0	79	1%
Total Expenditure	5,686	(79)	0	0	5,607	782	5,686	0	79	
Grants & Contributions	(3,649)	0	0	0	(3,649)	0	(3,649)	0	0	0%
Revenue Contribution	(343)	0	0	0	(343)	0	(343)	0	0	0%
Borrowing	0	0	0	0	0	0	0	0	0	0%
Capital Receipts	(1,694)	79	0	0	(1,615)	0	(1,615)	0	0	0%
NET Housing Revenue Account	0	0	0	0	0	782	79	0	79	
NET TOTAL Capital Programme	0	5,366	380	862	6,608	12,118	(6,460)	0	(13,068)	

APPENDIX D

CAPITAL MONITORING SEPTEMBER 2009 -																				
6	SAP Code Number	Original Budget	Slippage from 2008/9 Un-approved	Other Adjustments Un-approved	In Year Adjustments Un-approved	Current Budget Un-approved	Actual to Date	2009/10 YTD Budget	Variance (Under) /Over spend. YTD v Budget	Forecast Outturn	(Under)/Over Spend	Slippage to 2010/11	Non-discretionary Carry Forward	Comments on Variances	Project Manager	Project Sponsor	Income Budget	Income Forecast	Variance	Reason
		£000	£000		£000	£000	£000	£000	£000	£000	£000	£000	£000				£000	£000	£000	£000
Capital Payments																				
CHILDREN, FAMILIES & LEISURE																				
Schools & Children's Social Care																				
	Alameda MS (slip)		126	30		156	90	78	12	90	(66)			Compete on site.	Steven Bird	Rob Parsons				
	Arnold MS (H&S - part of phase 3 project)	100				100		50	(50)	50	0	(50)			Keith Armstead	Rob Parsons				
	Asbestos Health & Safety	500				500		250	(250)	200	0	(300)		Poor condition surveys.	Rob Parsons/Sheryl	Roy Waterfield				
	Caddington Village School		60			60	182	30	152	182	122			Water installation re legionella.	Steven Bird	Rob Parsons				
	Children's Centres	2,420	1,163	0	(106)	3,477	830	1,739	(909)	3,477	0	0	0		Dan Murray	Sue Tyler	3,477	3,477	0	
	Children's Social Care SCP Contribution	28				28		14	(14)	0	(28)				???	???				
	Etonbury MS - Additional Places	50				50		25	(25)	50	0				Keith Armstead	Rob Parsons	50	50	0	
	Feasibility Studies	100			(100)	0		0	0	0	0				Keith Armstead	Rob Parsons		0		
	Formula Capital	4,997	2,746		1,992	9,735	3,495	4,868	(1,373)	6,989	0		(2,746)	Forecast as current year alloc.	Nyree Hone		9,735	6,989	2,746	
	Gilbert Inglefield Middle	180				180		90	(90)	70	0	(110)		Delay in part due to high costing.	Keith Armstead	Rob Parsons	180	70	110	
	Greenfield VC Lower Replacement School	50				50		25	(25)	50	0				Keith Armstead	Rob Parsons	50	50	0	
	Harlington Trust Schools	60	75			135	135	68	68	135	0				Keith Armstead	Rob Parsons	135	135	0	
	Harnessing Technology	1,177		(1,177)		0		0	0	0	0				Neil Turner	Patrick Shevlin	0		0	
	Heathwood Lower		298			298	194	149	45	194	(104)			Compete on site.	Helen Redding	Martin Pratt				
	NDS Modernisation	1,000	115	0	0	1,115	1	558	(557)	1,115	0	0	0		Rob Parsons	Roy Waterfield	19	19	0	
	Oakbank Special School Improvements	104	352		0	456	0	228	(228)	755	299	0	0	Revenue funding out.	Helen Redding	Martin Pratt	0	0	0	
	Redborne - Specialist Schools Capital				25	25		13	(13)	25	0				Steven Bird	Rob Parsons	25	25	0	
	Reprovision of Children's Homes (slip)		172			172	57	86	(29)	172	0				Stuart Freel	Rob Parsons				
	Roecroft Lower Relocation	1,500	178	0	0	1,678	1	839	(838)	348	0	(1,330)	0	Q4 start on site anticipated	Keith Armstead	Rob Parsons	1,500	170	1,330	
	Sandy Upper TCF (slip)		15			15	15	8	8	15	0				Steven Bird	Rob Parsons	15	15	0	
	Schools Access Initiative	579				579	15	290	(275)	579	0				Helen Redding / Keith	Rob Parsons				
	Section 106				32	32	32	16	16	32	0				Katie Rigg	Keith Armstead	32	32	0	
	Short Breaks (AHDC)	137				137		69	(69)	137	0				Ken Harvey	Martin Pratt	137	137	0	
	Stds Fund for Extended Schools	313	738	0	(290)	761	480	381	100	761	0	0	0		Dan Murray	Jo Allen	761	761	0	
	St Swithuns				0	0		0	0	189	189			Revenue funding out.	Helen Redding	Martin Pratt	0	0	0	
	Temporary Accommodation	500				500	0	250	(250)	250	0	(250)		Lack of pressure for temp. units	Keith Armstead	Rob Parsons				0
	Tithe Farm Lower	377				377		189	(189)	60	0	(317)		Won't start on site in 2009/10	Keith Armstead	Rob Parsons	377	60	317	
	Youth Capital Fund	121				121		61	(61)	121	0				Jackie Squire	Glen Denham	121	121	0	
	VA Capital	1,292	0	(1,292)	0	0	0	0	0	0	0	0	0				0	0	0	
	Non Capital	50	0	(50)	0	0	0	0	0	0	0	0	0				0	0	0	
	Total Schools & Children's Social Care	15,635	6,038	(2,489)	1,553	20,737	5,527	10,369	(4,842)	16,046	412	(2,357)	(2,746)				16,614	12,111	4,503	

APPENDIX D

CAPITAL MONITORING SEPTEMBER 2009 -																				
6	SAP Code Number	Original Budget	Slippage from 2008/9 Un-approved	Other Adjustments Un-approved	In Year Adjustments Un-approved	Current Budget Un-approved	Actual to Date	2009/10 YTD Budget	Variance (Under) /Over spend. YTD v Budget	Forecast Outturn	(Under)/Over Spend	Slippage to 2010/11	Non-discretionary Carry Forward	Comments on Variances	Project Manager	Project Sponsor	Income Budget	Income Forecast	Variance	Reason
		£000	£000		£000	£000	£000	£000	£000	£000	£000	£000	£000				£000	£000	£000	£000
Capital Payments																				
Leisure & Culture																				
	Capital Grant Aid To Voluntary Bodies	1/SC/0000019	135			135	91	68	24	135	0				Sue Barrow	Roy Waterfield				0
	Cemeteries Fund	1/SC/0000022	50			50		25	(25)	50	0				Sue Barrow	Roy Waterfield				0
	Community Football Dev. Ctr - Dunstable	1/SC/0000020	2,400		100	2,500	20	1,250	(1,230)	210	0	(2,290)		Won't start on site in 2009/10	Adrian Lear	Jill Dickinson	700	100	600	
	Community Football Dev. Ctr - Leighton	1/SC/0000021	2,500			2,500		1,250	(1,250)	100	0	(2,400)		Won't start on site in 2009/10	Adrian Lear	Jill Dickinson	1,079	100	979	
	Countryside - H&S / Enhancement	1/SC/0000010	120	100		(120)	100	50	(50)	100	0			Lower funding expected	Caroline Romans	Kevin Ward	0	0	0	
	Flitwick Leisure Centre	1/SC/0000029				130	130	13	65	(52)	130	0			Adrian Lear	Roy Waterfield				0
	Houghton Regis Pavillion & Pitch (parking)	1/SC/0000027		2		2		1	(1)	0	(2)				??	??	2			2
	OAIP	1/SC/0000016	250			(100)	150	75	(75)	150	0			Lower funding expected	Caroline Romans	Kevin Ward	0	0	0	
	Ouzel Valley Development	1/SC/0000028		42		42		21	(21)	42	0				Caroline Romans	Clive Beckett				0
	Playbuilder	1/SC/0000026				473	473	237	(237)	473	0				Siobhan Vincent	Jill Dickinson	473	473		0
	Play & Open Spaces Strategy	1/SC/0000024	75	73		148	19	74	(55)	148	0				Lisa White	Jill Dickinson				0
	Public Open Space		1,250	0	0	(162)	1,088	12	544	(532)	1,160	72	0	Funded by interest on capital.	Caroline Romans	Kevin Ward	688	688		0
	Refurbishment of S. Beds Leisure Facilities		74	135	0	0	209	81	105	(24)	173	0	(36)		Adrian Lear	Jill Dickinson	104	104		0
	Rights of Way - Major Bridge H&S Works	1/SA/0000147	275			275	18	138	(120)	275	0				Caroline Romans	Kevin Ward				0
	Rights of Way - Major H&S Surfacing	1/SA/0000148	100			100	1	50	(49)	100	0				Caroline Romans	Kevin Ward				0
	Green Space Enhancements (RM)	1/SC/0000025	20	12		32		16	(16)	32	0				Caroline Romans	Kevin Ward				0
	Sandy Library	1/SA/0000131		9		9	2	5	(3)	9	0				Sandra Einon	Roy Waterfield				
	Sandy Sports & Leisure Centre	1/SC/0000023	690			690		345	(345)	100	0	(590)		Won't start on site in 2009/10	Adrian Lear	Jill Dickinson				0
	Saxon Pool / Sports Hall	1/SC/0000018	650			650		325	(325)	0	(650)			Will not now go ahead for 3 yrs.	Adrian Lear	Jill Dickinson				0
	Swiss Garden	1/SC/0000017	150			(100)	50	25	(25)	0	0	(50)		Lower funding expected	Caroline Romans	Kevin Ward	0	0		0
	Total Leisure & Culture		8,739	373	100	121	9,333	257	4,667	(4,410)	3,387	(580)	(5,366)	0			3,046	1,465	1,581	
	TOTAL CFL		24,374	6,411	(2,389)	1,674	30,070	5,784	15,035	(9,251)	19,433	(168)	(7,723)	(2,746)			19,660	13,576	6,084	

Table A GROSS EXPENDITURE

Cabinet Members Children, Family & Learning	Annual Budget	Profiled Budget	Actual to Date	Variance (C)- (B)	Forecast Outturn	Proposed transfe	Non- Discreti onary	Forecast Variance (E)- (A)-(F)-(G)
	£000	£000	£000	£000	£000	£000	£000	£000
Director of Children's Family	651	325	484	159	651			0
Sub Total Director	651	325	484	159	651	0	0	0
Head of Specialist Services	516	258	408	150	516			0
SEN & Inclusion Service	6,717	3,359	1,788	(1,571)	6,772			55
Intake & Family Support Service	11,118	5,559	5,746	187	12,213			1,095
Children with Disabilities Service	3,941	1,970	2,007	37	4,374			433
Quality Assurance CRS Service	989	494	399	(95)	1,084			95
Fostering & Adoption Service	4,890	2,445	2,650	205	4,855			(35)
Sub Total Childrens Specialist	28,171	14,085	12,998	(1,087)	29,814	0	0	1,643
Policy & Strategy Service	414	207	116	(91)	370			(44)
Partnership & Communications	148	74	11	(63)	123			(25)
Joint Strategic Commission	2,046	1,023	235	(788)	2,016	0		(30)
JSCS - Transport	8,480	4,240	4,588	348	9,207	0		727
Sub Total Development &	11,088	5,544	4,950	(594)	11,716	0	0	628
Integrated Services Manager	1,498	749	748	(1)	1,520			22
Integrated Youth Support Service	3,012	1,506	1,066	(440)	2,894			(118)
Integrated Process Service	1,601	800	693	(107)	1,601			0
Early Intervention / Prevention	9,161	4,581	3,796	(785)	9,237			76
Sub Total Integrated Services	15,272	7,636	6,303	(1,333)	15,252	0	0	(20)
Learning & Schools	8,728	4,364	8,488	4,124	8,721			(7)
School Support Service	5,601	2,801	1,935	(866)	5,591			(10)
Childrens Workforce Development	575	287	364	77	567			(8)
School Improvement	6,074	3,037	2,486	(551)	6,039			(35)
Standards Fund	12,220	6,110	5,577	(533)	12,220			0
Education Trading Services	125	63	1	(62)	125			0
Sub Total Learning School &	33,323	16,662	18,851	2,189	33,263	0	0	(60)
Leisure, Culture & Adult Comm	230	115	1,892	1,777	230			0
Leisure Services	1,983	991	712	(279)	1,670			(313)
Countryside & Archives	1,592	796	1,038	242	1,951			359
Adult & Community Learning	1,867	934	892	(42)	2,665			798
Arts Development	589	295	168	(127)	671			82
Libraries	3,681	1,840	1,495	(345)	3,310			(371)
Music Service	3,205	1,602	463	(1,139)	3,205			0
School Organisation & Capital	3,825	1,913	1,830	(83)	3,825			0
Sub Total Leisure & Culture	16,972	8,486	8,490	4	17,527	0	0	555
Director Children's Families & Learning (excl Schools)	105,477	52,738	52,076	(662)	108,223	0	0	2,746
LSC/DSG (Non-Schools)	0	0	0	0	0			0
Director Children's Families & Learning (excl Schools) inc LSC/DSG	105,477	52,738	52,076	(662)	108,223	0	0	2,746
Schools	171,765	85,890	90,358	4,468	102,727			(69,038)
Schools Specific Contingency	903	452	141	(311)	903			0
DSG Funding	0	0	0	0	0			0
ISB Related Grants	0	0	0	0	0			0
Sub Total Schools	172,668	86,342	90,499	4,157	103,630	0	0	(69,038)
Total Director of Children's Families & Learning (incl	278,145	139,080	142,575	3,495	211,853	0	0	(66,292)

APPENDIX F

Table A GROSS INCOME

Cabinet Members Children, Family & Learning	Annual Budget £000	Profiled Budget £000	Actual to Date £000	Variance (C)-(B) £000	Forecast Outturn £000	Proposed transfers to £000	Non-Discretio £000	Forecast Variance £000
Director of Children's Family	(292)	(146)	(29)	117	(292)			0
Sub Total Director	(292)	(146)	(29)	117	(292)	0	0	0
Head of Specialist Services	(63)	(31)	(13)	18	(63)			0
SEN & Inclusion Service	(2,440)	(1,220)	(229)	991	(2,353)			87
Intake & Family Support	(1,579)	(790)	(675)	115	(1,565)			14
Children with Disabilities	(1,828)	(914)	(657)	257	(1,650)			178
Quality Assurance CRS Service	(162)	(81)	(103)	(22)	(204)			(42)
Fostering & Adoption Service	(2,584)	(1,292)	(1,284)	8	(2,447)			137
Sub Total Childrens	(8,656)	(4,328)	(2,961)	1,367	(8,282)	0	0	374
Policy & Strategy Service	0	0	0	0	0			0
Partnership & Communications	0	0	0	0	0			0
Joint Strategic Commission	(925)	(463)	(16)	447	(925)	0		0
JSCS - Transport	(253)	(127)	(157)	(30)	(296)	0		(43)
Sub Total Development &	(1,178)	(590)	(173)	417	(1,221)	0	0	(43)
Integrated Services Manager	(68)	(34)	(35)	(1)	(71)			(3)
Integrated Youth Support	(1,557)	(778)	(744)	34	(1,565)			(8)
Integrated Process Service	(1,161)	(581)	(565)	16	(1,161)			0
Early Intervention / Prevention	(5,115)	(2,558)	(1,772)	786	(5,191)			(76)
Sub Total Integrated Services	(7,901)	(3,951)	(3,116)	835	(7,988)	0	0	(87)
Learning & Schools	(8,341)	(4,170)	(8,328)	(4,158)	(8,341)			0
School Support Service	(1,495)	(747)	(111)	636	(1,524)			(29)
Childrens Workforce	(200)	(100)	(199)	(99)	(223)			(23)
School Improvement	(3,399)	(1,699)	(1,706)	(7)	(3,566)			(167)
Standards Fund	(12,220)	(6,110)	(5,577)	533	(12,220)			0
Education Trading Services	0	0	(9)	(9)	0			0
Sub Total Learning School &	(25,655)	(12,826)	(15,930)	(3,104)	(25,874)	0	0	(219)
Leisure, Culture & Adult	0	0	0	0	0			0
Leisure Services	(591)	(296)	(26)	270	(222)			369
Countryside & Archives	(76)	(38)	(27)	11	(104)			(28)
Adult & Community Learning	(1,867)	(933)	(1,181)	(248)	(2,475)			(608)
Arts Development	(268)	(134)	(92)	42	(211)			57
Libraries	(515)	(257)	(51)	206	(144)			371
Music Service	(2,671)	(1,336)	(1,063)	273	(2,671)			0
School Organisation & Capital	(2,983)	(1,491)	(1,453)	38	(2,983)			0
Sub Total Leisure & Culture	(8,971)	(4,485)	(3,893)	592	(8,810)	0	0	161
Director Children's Families & Learning (excl Schools)	(52,653)	(26,326)	(26,102)	224	(52,467)	0	0	186
LSC/DSG (Non-Schools)	(14,841)	(7,420)	(7,420)	0	(14,841)	0	0	0
Director Children's Families & Learning (excl Schools) inc LSC/DSG	(67,494)	(33,746)	(33,522)	224	(67,308)	0	0	186
Schools	-28,266	(14,133)	(18,608)	(4,475)	40,772			69,038
Schools Specific Contingency	0	0	0	0	0			0
DSG Funding	(127,899)	(63,950)	(63,950)	0	(127,899)			0
ISB Related Grants	(15,595)	(7,798)	(7,798)	0	(15,595)			0
Sub Total Schools	(171,760)	(85,881)	(90,356)	(4,475)	(102,722)	0	0	69,038
Total Director of Children's Families & Learning (incl Schools)	(239,254)	(119,627)	(123,878)	(4,251)	(170,030)	0	0	69,224

APPENDIX G

VIREMENT REQUESTS - SEPTEMBER 2009

PC No.	Description	September Virements	Cumulative Total	For Exec Approval
456100	Music Facilities Co-ordination	-540,618	-540,618	X
400140	Director of Children's Services	-434,251	-446,751	X
456050	Project & Community Development	344,218	344,218	X
456150	Music Business Management	-154,366	-154,366	
430100	Young People Management of Young P	93,429	151,429	
456000	Music Service Management	138,333	138,333	
423900	Commissioning Management	136,628	136,628	
412900	Social Care Management	103,961	103,961	
440000	Learning Management	100,233	100,233	
451500	Play - Leisure Services	-63,600	-63,600	
433100	Education Welfare	25,367	-32,633	
456520	Music - Dunstable	30,636	30,636	
452308	Countryside Site	25,860	25,860	
411360	SEN & Inclusion - Access & Monitoring	-25,367	-25,367	
452100	Countryside Business Support	24,139	24,139	
452200	Countryside Access Management	-24,139	-24,139	
456525	Music - Leighton Buzzard	21,085	21,085	
452801	Houghton Hall	20,980	20,980	
456505	Music - Ampthill	19,125	19,125	
456415	Music - Premises	18,922	18,922	
456510	Music - Bedford	16,297	16,297	
456515	Music - Biggleswade	16,142	16,142	
452302	Stockgrove Country Park	2,260	-13,740	
456705	Music - Special Needs	13,263	13,263	
452304	Tiddenfoot	11,800	11,800	
456200	Music Lesson Income	-10,634	-10,634	
456680	Music - Youth Opera	4,356	4,356	
456700	Music - Wider Opps	4,270	4,270	
456606	Music - Chamber Courses Oct	4,114	4,114	
456616	Music - 1st Band - Summer	4,099	4,099	
456400	Music - Marketing	3,983	3,983	
456612	Music - Chamber Courses May	3,958	3,958	
456600	Music - Chamber Courses Feb	3,864	3,864	
456500	Music - Community Service	3,856	3,856	
456618	Music - 2nd Band - Summer	3,717	3,717	
456622	Music - 1st Orchestra - Summer	3,443	3,443	
456634	Music - 3d Band Christmas	3,428	3,428	
456638	Music - 2nd Orchestra - Christmas	3,147	3,147	
456636	Music - 1st Orchestra - Christmas	3,011	3,011	
456620	Music - 3rd Band - Summer	2,896	2,896	
456632	Music - 2nd Band - Christmas	2,852	2,852	
456644	Music - 1st Band - Easter	2,800	2,800	
456654	Music - 3rd Orchestra - Easter	2,748	2,748	
456640	Music - 3rd Orchestra - Christmas	2,748	2,748	
456624	Music - 2nd Orchestra - Summer	2,747	2,747	
456626	Music - 3rd Orchestra - Summer	2,742	2,742	
452403	P3 South & Chilterns	2,700	2,700	
456630	Music - 1st Band - Christmas	2,587	2,587	
456656	Music - 4th Orchestra - Easter	2,533	2,533	
456642	Music - 4th Orchestra - Christmas	2,533	2,533	
456652	Music - 2nd Orchestra - Easter	2,354	2,354	
456648	Music - 3rd Band - Easter	2,096	2,096	
456650	Music - 1st Orchestra - Easter	1,847	1,847	
456646	Music - 2nd Band - Easter	1,707	1,707	
456628	Music - 4th Orchestra - Summer	1,663	1,663	
456405	Music - Music Library	1,194	1,194	
456604	Music - Junior Strings Feb	1,096	1,096	
456610	Music - Junior Strings - Oct	746	746	
456315	Strings	-614	-614	
456305	Music - Brass	-307	-307	
456310	Music - Woodwind	-307	-307	
456320	Music - Percussion/Keyboard	-307	-307	

Details of planned action	Expected Full Yr Savings £000	Savings to date £000	Status (RAG)	Comment
Children Families and Learning				
<p>To review Organisational structure and open vacancies for savings</p> <p>To ensure actual salary costs are allocated to the correct cost centres, in order to allow for pay pressures, vacancy savings and variances to be identified and built into forecasts accordingly. Finance /HR to ensure completion of this exercise in September/October, with confirmed structure charts and mapping by October. This will be effected via the current establishment reconciliation/clean-up exercise.</p>	625	450	Green	Removal of posts through restructuring and vacancy removal. Forecasts to be adjusted by October to reflect reductions (2.9% of budgeted headcount)
<p>To review forecasts for accuracy and opportunity for savings</p> <p>Forecasts need to be entered for all budgets. Salary forecasts need to reflect any vacancies, both to date and ongoing. It should not be assumed that individual services can spend these elsewhere, without senior manager approval. Posts have been held against the vacancy savings target of 5% and to pay for additional spend to be met within existing resources.</p>	108	56	Green	Target savings excluding salaries of 0.5% 54m* 40% =21.6M * 0.5%
<p>Transport is subject to a major review over the next academic year to address the projected £458k forecast deficit. Any changes to the policy will not be implemented until September 2010 and therefore any savings resulting from any policy change will not have an impact until the 2010/11 financial year. Eligibility, commissioning and procurement to be reviewed to ensure forecasts are accurate and incorporate best estimates and that VFM (value for money) is being secured. Mainstream routes are to be re-tendered to commence in September and January and SEN routes to commence in September. The results of this will feed into future forecasts. A review of routes, with a view to rationalisation where possible, is being carried out on SEN transport.</p>	350	77	Amber	SEN savings to be identified
<p>Close monitoring of Children's Specialist Service budgets that contain mainly demand led budgets constituting high risks and are easily subject to change. Additional budget projection work will be done for highly volatile needs led budgets to build up a more accurate picture to inform future budget reports.</p>	0	0	Red	Placement of children in county where possible discussions with BBC continuing. Close review of numbers and forecast timelines
Sub TOTAL	1083	583		